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Intelligence

**AIR FORCE INTELLIGENCE PLANNING AND
OPERATIONS**

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(Mr. Ralph H. Larson)
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(Col James E. Miller)
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This policy directive provides guidance for planning intelligence capabilities and conducting intelligence operations.

SUMMARY OF REVISIONS

This publication highlights Air Force intelligence focus areas that were not clearly visible in the two policy directives it supersedes (see below).

1. Intelligence is essential to maintaining air and space power. Accordingly, the Air Force will provide the best intelligence possible to its aerospace customers. The focus will be on maintaining a seamless flow of accurate, on-time intelligence to warfighters at all levels. To this end:
 - 1.1. Air Force intelligence will thoroughly participate in operational planning to ensure intelligence requirements are identified and prioritized.
 - 1.2. Air Force intelligence readiness will be sustained by developing and maintaining a force structure with the proper rank and specialty allocations of military and civilian personnel, training and educating mission-ready professionals, regularly exercising wartime system capabilities, and by equipping and maintaining an infrastructure capable of supporting high operating tempo (OPTEMPO) levels.
 - 1.3. Air Force intelligence will integrate information dominance concepts and objectives into intelligence planning and resource allocation activities.
 - 1.4. The Air Force will maximize use of national and joint intelligence production resources, while also thoroughly engaging in the design and establishment of a Department of Defense-wide virtual production capability.
 - 1.5. Air Force intelligence will provide specialized products and services to Air Force and other operational forces, complementing services provided by the rest of the intelligence community.

1.6. Air Force intelligence will invest in technology, focusing on applications that will upgrade exploitation and analysis for warfighter needs.

1.7. Intelligence will be embedded into Air Force acquisition programs to ensure early and sustained support throughout the life of a program. The Air Force acquisition process will have intelligence participation on a "cradle-to-grave" basis, with operational users actively engaged in definition of training and operational requirements.

1.8. Air Force intelligence will seek to maximize its capabilities to seamlessly interoperate with Air Force customers as well as other services and agencies. It will abide by the standards and conventions established by appropriate command, control, communications, computers, and intelligence (C4I) authority.

1.9. Air Force intelligence will foster strong relationships with allied partners to maximize the exchange of intelligence information in support of mutual interests.

1.10. Air Force intelligence will respect the rights of US citizens, carefully heeding the rules and procedures in intelligence oversight-associated laws and directives.

2. This directive establishes the following responsibilities and authorities:

2.1. The Assistant Chief of Staff, Intelligence (ACS, Intelligence) formulates policy, programs, budgets, oversees, and evaluates the intelligence activities of the Air Force. The ACS, Intelligence is the senior intelligence advisor to the Secretary of the Air Force and the Chief of Staff of the Air Force and directs the Air Intelligence Agency.

2.2. The Air Intelligence Agency responds to the direction of the Air Force leadership. It provides intelligence data, products and services to satisfy its national, theater, component, and unit-level customers. Support to theater, component, and unit level customers will be under the auspices of the major command (MAJCOM) and numbered Air Force Senior Intelligence Officers (SIOs).

2.3. The MAJCOM SIO ensures that intelligence units and staffs are directly integrated into the operational forces to assist in planning and executing air and space operations. "Additional duty" programs are part of this effort. When applicable, the MAJCOM SIO also serves as the component representative to a Unified Command for planning intelligence participation in joint force operations.

3. This policy applies to all military and civilian Air Force personnel and members of the Air Force Reserve and Air National Guard involved in intelligence activities and planning.

4. See **Attachment 1** for measures of compliance.

5. See **Attachment 2** for references, abbreviations, acronyms, and terms.

KENNETH A. MINIHAN, Maj General, USAF
Assistant Chief of Staff, Intelligence

Attachment 1

MEASURING AND DISPLAYING COMPLIANCE WITH POLICY

A1.1. Air Force Intelligence will assess compliance with policy concerning sustaining intelligence readiness by monitoring the Status of Resources and Training System (SORTS) reporting on Air Force Intelligence Squadrons (**Figure A1.1.**). The goal is for all Air Force Intelligence Squadrons to achieve and maintain a C-1 rating (unit possesses the required resources and is trained to undertake the full wartime mission for which it is organized or designed). The desired trend is to increase the percentage of C-1 ratings Air Force-wide.

A1.2. HQ USAF/INXX will obtain SORTS reporting from HQ USAF/XOO.

A1.3. Air Force Intelligence will assess compliance with policy concerning intelligence participation in the acquisition process by monitoring the percentage of major Air Force weapon systems that have Intelligence Support Plans (ISPs) (**Figure A1.2.**). The goal is to prepare ISPs for every major Air Force weapon system. The desired trend is to increase the percentage of major Air Force weapon systems with ISPs.

A1.4. HQ USAF/INXX will obtain data concerning the percentage of major Air Force weapon systems with ISPs from the Air Intelligence Agency.

A1.5. Air Force Intelligence will assess compliance with policy concerning prohibitions on infringing on US citizens rights by monitoring the health and status of the Air Force Intelligence Oversight Program (**Figure A1.3.**). The goal is to ensure Air Force personnel are aware of intelligence oversight-associated rules and procedures established to prevent intelligence organizations from infringing on the rights of US citizens or engaging in illegal or improper activities. The desired trend is to increase (or maintain at near 100%) the percentage of satisfactory intelligence oversight awareness inspections.

A1.6. HQ USAF/INXX will obtain inspection results from the quarterly reports to the Assistant to the Secretary of Defense, Intelligence Oversight prepared by the Air Force Inspection Agency.

Figure A1.1. Sample Metric of Intelligence Readiness.

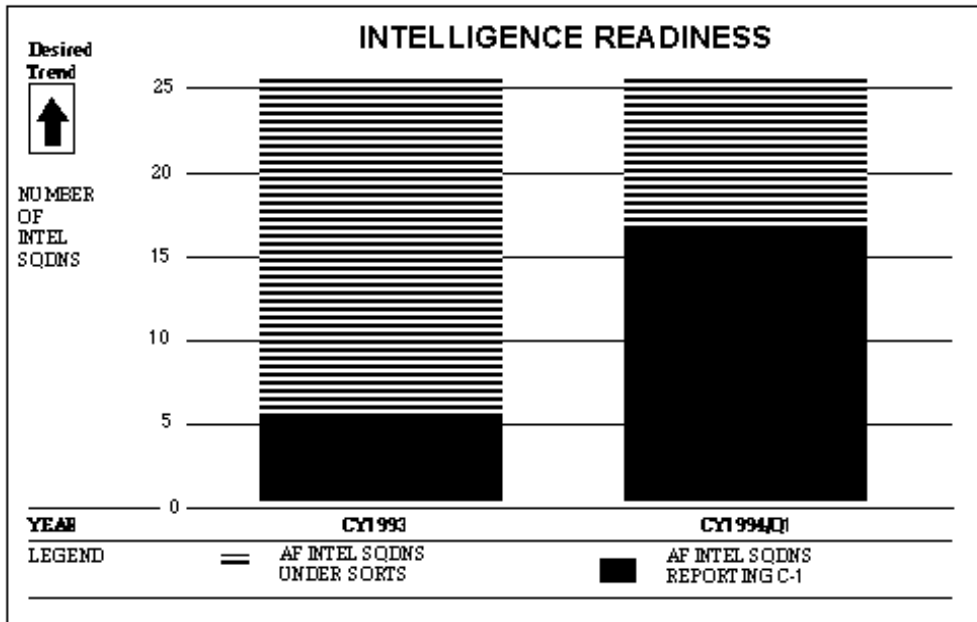


Figure A1.2. Sample Metric of Intelligence Participation in Acquisition Process.

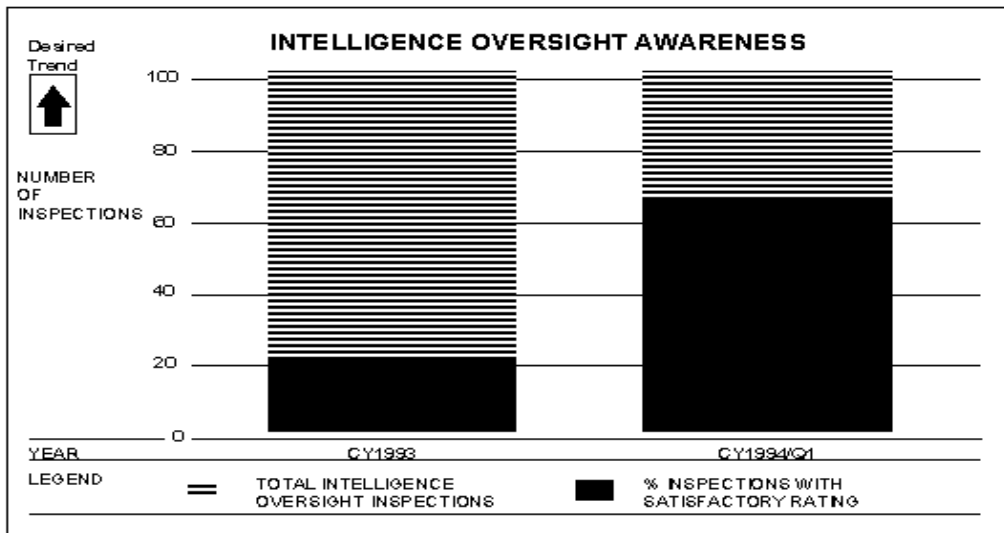
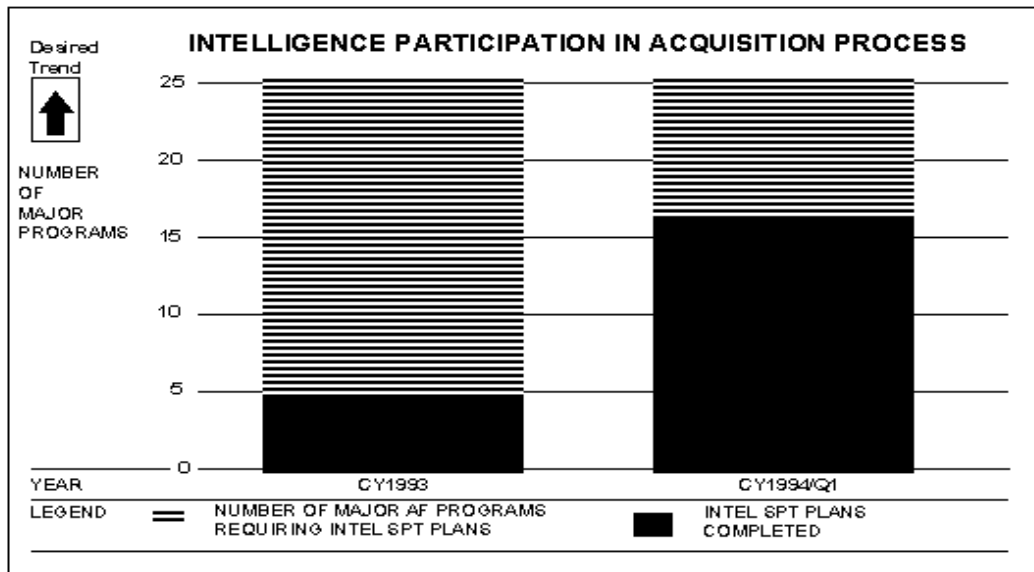


Figure A1.3. Sample Metric of Intelligence Oversight Awareness.



Attachment 2

REFERENCES, ABBREVIATIONS, ACRONYMS, AND TERMS

References

Executive Order No. 12333, *United States Intelligence Activities*, 4 Dec 81

DoD Directive TS-3600.1, *Information Warfare*, 21 Dec 92

DoD Directive 5100.1, *Functions of the Department of Defense and Its Major Components*, 25 Sep 87

Joint Pub 0-2, *Unified Action Armed Forces*, 11 Aug 94

Joint Pub 2-0, *Joint Doctrine for Intelligence Support to Operations*, 12 Oct 93

AFPD 90-1, *Strategic Planning and Policy Formulation*, 8 Sep 93

AFPD 14-3, *Control, Protection, and Dissemination of Intelligence*, 10 Jun 93

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Abbreviations and Acronyms

C4I—Command, control, communications, computers, and intelligence

ISP—Intelligence support plan

MAJCOM—Major command

OPTEMPO—Operating tempo

SIO—Senior intelligence officer

SORTS—Status of resources and training system

Terms

Information Dominance—The superior situational awareness applied to seize and maintain the initiative, shape the enemy's actions, and degrade his operational effectiveness while denying your adversary the ability to do the same.

Virtual Production—The coordinated production of intelligence by multiple, physically-separated organizations collaborating electronically in a fluid environment.